



HM Treasury, 1 Horse Guards Road, London, SW1A 2HQ

The Lord Bridges of Headley
Chair, Economic Affairs Finance Bill Sub-
Committee
House of Lords
London
SW1A 0PW

30 November 2021

Dear Lord Bridges,

I am writing to the Committee in advance of my upcoming evidence session to provide further information following the publication of the List of Ministers' interests and my appointment as the Financial Secretary to the Treasury.

My entry in the published List states that my husband is the CEO of Alexander Mann Solutions (AMS). AMS is a recruitment firm with a contract with the government to supply agency staff to departments including HMRC, HMT and Revenue and Customs Digital Technology Services.

My husband's position as CEO of AMS has always been declared publicly in the published List of Ministers' interests as required by the Ministerial Code to the satisfaction of the Independent Adviser.

My policy responsibilities are published on gov.uk. In line with the requirements of paragraph 7.2 of the Ministerial Code, I have made a full declaration. I have taken account of, and been guided by, the advice received from the Permanent Secretaries of the Treasury and HMRC, as well as the Independent Adviser on Ministers' Interests. Both departments have put in place arrangements to ensure there is no conflict of interest. The Chancellor remains the final decision-taker on tax policy. The Independent Adviser is satisfied with these arrangements.

Yours sincerely,

A handwritten signature in black ink that reads "Lucy Frazer".

THE RT HON LUCY FRAZER QC MP