



HOUSE OF LORDS

MINUTES

Session 2026-27

INDUSTRY AND REGULATORS COMMITTEE

Minutes of the 11th meeting held at 11:00 am on Tuesday 15 September 2026

Committee Room 1, Palace of Westminster

Present: Lord Barber
Lord Best
Lord Camoys
Baroness Carberry of Muswell Hill
Baroness Drake
Lord Fuller
Baroness Harding
Baroness Hayter of Kentish Town (Chair)
Lord Teverson
Lord Udny-Lister
Baroness Valentine

Advisers in attendance: Lucia Retter

1. Apologies and notices

2. The relationship between the Government and the defence industry: Private meeting

At 11:00am, Members discussed and agreed the draft Heads of Report.

Associated documents

- Note by the Policy Analyst (**IR/26-27/176 previously circulated via email on 7 September**)

3. The relationship between the Government and the defence industry: committee visit

Members shared their reflections on the Committee's visit to Swindon on 8 September.

4. Forward Work Programme (IR/26-27/177)

The Committee took note of the forward work programme.

5. Minutes of the 10th Meeting of 1 September 2026

6. Any other business

- Transcripts of the meeting of 1 September (*circulated separately*)

Date of next Meeting

The Committee will next meet on Tuesday 13 October. Details of the session TBC.

14 October 2026

Rhiannon Williams, Clerk
0207 2191412
williamsrb@parliament.uk

Itu Osupeng
Committee Operations Officer
0207 219 2785
osupengi@parliament.uk