



## MINUTES

Session 2026-27

### INDUSTRY AND REGULATORS COMMITTEE

Minutes of the 10<sup>th</sup> meeting held at 11:00 am on Tuesday of 01 September 2026

Committee Room 3, Palace of Westminster

*Present:* Lord Barber  
Lord Best  
Lord Camoys  
Baroness Carberry of Muswell Hill  
Baroness Drake  
Lord Fuller  
Baroness Harding  
Baroness Hayter of Kentish Town  
Baroness Valentine

#### 1. Apologies and notices

Apologies were received from Lord Udny-Lister, Lord Teverson and Specialist Adviser Lucia Retter.

Members thanked Sarah Pearcey, NAO secondee for all her work during the year. Members noted that they have appreciated her work enormously.

#### 2. The relationship between the Government and the defence industry: public evidence session

At 11:00am, the Committee heard from the following witness in public:

- **John Godfrey**, Managing Director for Public Affairs, Policy and Research, The City UK

At approximately 11:45, the Committee heard from the following witness in public:

- **Peter Anstiss**, Director of Strategic Partnerships and Investment, Team Barrow

A full transcript was taken.

*Associated documents*

- Note by the Policy Analyst **(IR/26-27/I73)**

### **3. Regulators and Growth inquiry: Government response to Committee's report**

Sarah introduced her analysis of the government response. Members decided not to take any further action at this point as they await the forthcoming debate on the Committee's report and the Regulating for Growth Bill.

#### *Associated documents*

- Government response to the Committee's report (previously circulated)
- Note by the Policy Analyst **(IR/26-27/I74)**

### **4. Forward Work Programme (IR/26-27/I75)**

The Committee took note of the forward work programme.

### **5. Minutes of the 9<sup>th</sup> Meeting of 21 July 2026**

### **6. Any other business**

- Transcript of the last meeting (*circulated separately*)

Members agreed to send any corrections to the transcript to the secretariat.

- Written evidence (*circulated separately*)
  - DEF0009 (Written evidence from Derek Stretch)
  - DEF0010 (Professor Anna Stavrianakis)
  - DEF0011 (ADS)
  - DEF0012 (Vertical Aerospace)
  - DEF0013 (KBR)
  - DEF0014 (Overton Advisory)
  - DEF0015 (Blythe Crawford)
  - DEF0016 (Corruption Tracker)
  - DEF0017 (Deloitte)
  - DEF0018 (DeltaQuad B.V)
  - DEF0019 (Somerset House Studios)
  - DEF0020 (Bittium)
  - DEF0021 (Action on Armed Violence)
  - DEF0022 (Babcock International Group)
  - DEF0023 (Thales)
  - DEF0024 (techUK)
  - DEF0025 (Aegion Aerospace)
  - DEF0026 (Single Source Regulations Office)

- DEF0027 (Preiskel & Co LLP on behalf of Movement for an Open Web)
- DEF0028 (Serco)
- DEF0029 (Campaign Against Arms Trade)
- DEF0030 (Transparency International Defence & Security TI-DS)
- DEF0031 (Chris Daniels)
- DEF0032 (Kraken Technology Group)
- DEF0033 (Society of Maritime Industries)
- DEF0034 (Northrop Grumman UK)
- DEF0035 (Shield AI)
- DEF0036 (Saronic Technologies)
- DEF0037 (Airbus)
- DEF0038 (TheCityUK)
- DEF0039 (Lockheed Martin UK)
- DEF0040 (Goonvean Group)

Members agreed to accept DEF0009 to DEF0040 for publication.

### **Date of next Meeting**

The Committee will next meet on Tuesday 15 September for a private discussion.

**15 September 2026**

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