



MINUTES

Session 2026-27

INDUSTRY AND REGULATORS COMMITTEE

Minutes of the 4th meeting held at 11:00 am on Tuesday 16 June 2026

Committee Room 2, Palace of Westminster

Present: Lord Barber of Ainsdale
Lord Best
Baroness Carberry of Muswell Hill
Baroness Drake
Lord Fuller
Baroness Hayter of Kentish Town
Lord Teverson
Lord Udney-Lister
Baroness Valentine

1. Apologies and notices

Apologies were received from Baroness Harding.

2. The relationship between the Government and the defence industry: public meeting

At 11:00am, the Committee heard from the following witnesses:

- **Scott McClelland**, Corporate Director, Tekever
- **Stewart Pearce**, Head of Training, Regulations and Assurance, Tekever

A full transcript was taken.

At 11.55am, the Committee heard from the defence industry in private. The session included discussions on:

- How the Ministry of Defence is changing its relationship with industry and what is needed to make the 2025 Strategic Defence Review's vision of partnership between Government and industry a reality
- How defence procurement should change to keep pace with innovation, including the method in which requirements are specified

- The capacity of core suppliers to meet the MOD's ambitions for the whole supply chain, and to act as good customers to SMEs as well as good suppliers to government
- Whether the defence industry has secure supply chains, and the extent to which these supply chains should be UK-based
- How regulation can affect innovation and investment, including the speed and proportionality of regulation

Associated documents

- Note by the Policy Analyst **(IR/26-27/155)**
- Glossary **(IR/26-27/156)**

3. Forward Work Programme (IR/26-27/157)

The Committee took note of the forward work programme.

4. Minutes of the 3rd Meeting of 9 June 2026

Members agreed the minutes of the last meeting.

5. Any other business

The Committee considered a shortlist of candidates for the role of specialist adviser for its inquiry into the relationship between the Government and the defence industry. The Committee agreed Lucia Retter as the preferred candidate.

Date of next Meeting

The Committee will next meet on Tuesday 23 June at 11.00 am for the third public oral evidence session as part of the inquiry on the defence industry.

24 July 2026

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