



MINUTES

Session 2026-27

INDUSTRY AND REGULATORS COMMITTEE

Minutes of the 3rd meeting held at 11:00 am on Tuesday 09 June 2026

Committee Room 2, Palace of Westminster

Present: Lord Barber of Ainsdale
Lord Best
Baroness Carberry of Muswell Hill
Baroness Drake
Lord Fuller
Baroness Harding of Winscombe
Baroness Hayter of Kentish Town
Lord Udny-Lister
Baroness Valentine

1. Apologies and notices

Apologies were received from Lord Teverson.

2. The relationship between the Government and the defence industry: public meeting

At 11:00am, the Committee heard from the following witnesses:

- **Kevin Craven**, CEO, ADS
- **Andrew Kinniburgh**, Director-General, Make UK

Associated documents

- Note by the Policy Analyst **(IR/26-27/150)**
- Draft call for evidence **(IR/26-27/151)**
- Note by the Clerk **(IR/26-27/152)**
- Note by the Policy Analyst **(IR/26-27/153)**

A full transcript was taken.

3. Any other business

Associated documents

- Forward work programme (**IR/26-27/154**)
- Minutes of the 2nd Meeting

Members agreed the call for evidence for publication, subject to amendments

Members discussed potential candidates for special adviser to the Committee and agreed a shortlist of four candidates.

Members discussed possible future sessions and agreed the direction of future sessions.

Members took note of the forward work programme.

Members agreed the minutes of the last meeting.

Members provided their reflections on the debate on the Building Safety Regulator held in Grand Committee on 8 June.

Date of next Meeting

The Committee will next meet on Tuesday 16 June at 11.00 am for the second public oral evidence session as part of the inquiry on the defence industry.

16 June 2026

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