

National Savings and Investments

INTRODUCTION

1. This Estimate provides for the expenditure on the administration of the National Savings and Investments.
2. National Savings and Investments aims to inspire a stronger savings culture and believes everyone should have the opportunity to save confidently. Achieving this will enable National Savings and Investments to deliver its core objective of providing cost-effective financing for government and the public good. National Savings and Investments is committed to offering trusted savings and investments propositions, and to balancing the interests of its savers, taxpayers and the market. Products cover fixed rate, variable rate and prize based Premium Bonds. National Savings and Investments is also leveraging its core infrastructure and capability by delivering other valued services for government.
3. The cost of National Savings and Investments' operations comprises debt interest, tax foregone and administration. The last item is included in the budgets and is covered by this Resource Estimate, which provides for administering and selling National Savings and Investments products, maintaining customer holdings, and making payments to and conducting correspondence with investors as well as leveraging its capabilities.
4. In May 2013 following a competitive tender, National Savings and Investments entered into a new seven-year Public-Private Partnership contract with Atos for the provision of operational services, which came into effect on 1 April 2014. National Savings and Investments has since had Cabinet Office and HM Treasury approval (subject to a series of conditions) to continue services with Atos to March 2028. The contract is to design, develop, procure, finance and operate, including maintaining certain assets over the period of the contract to enable the provision of a back office function and Customer Interaction Centre. The contract payments to Atos form a significant part of this Estimate.
5. National Savings and Investments has played a vital role for savers and government for over 160 years, evolving as customer expectations have changed and the industry has modernised. National Savings and Investments is revising its operating model from a single-supplier model to a multi-supplier model through its ongoing Transformation Programme. National Savings and Investments is developing several costed options for the Transformation Programme to identify a recommendation for submission to Ministers. The identified recommendation, subject to HMT and Ministerial approvals and process timings, will form the basis of a revised Full Business Case due in the second quarter of 2026-27. The programme will significantly improve customers' experience of National Savings and Investments, while also improving our efficiency. This Estimate includes significant resources to continue the programme.
6. Full details of the expenditure contained in this Estimate will be found in National Savings and Investments Annual Report and Accounts 2026.

PART I: EXPENDITURE AND AMBIT

£

	Voted	Non-Voted	Total
Departmental Expenditure Limit			
Resource	380,266,000	-	380,266,000
Capital	81,400,000	-	81,400,000
Annually Managed Expenditure			
Resource	16,995,000	-	16,995,000
Capital	-	-	-
Total Net Budget			
Resource	397,261,000	-	397,261,000
Capital	81,400,000	-	81,400,000
Non-Budget Expenditure	-		
Net Cash Requirement	462,066,000		

Amounts required in the year ending 31 March 2027 for expenditure by National Savings and Investments on:

Departmental Expenditure Limit:

Expenditure arising from:

Cost of delivery of National Savings and Investments' operations, and leveraged activities with other bodies including administration, operational research and development works, transformation activity, other payments and non-cash items. Other payments including payments in respect of recovered losses, and expenditure on capital items.

Income arising from:

The leveraging of National Savings and Investments core infrastructure and capabilities and associated contracts including rent receipts and other receipts such as loss recovery payments. The sale of assets resulting in some capital income being used as sale proceeds.

Annually Managed Expenditure:

Expenditure arising from:

Non-cash items including depreciation and amortisation. Non-cash movements in provisions including changes to fair value of National Savings and Investments' properties.

National Savings and Investments will account for this Estimate.

£

	Voted Total	Allocated in Vote on Account	Balance to complete or surrender
Departmental Expenditure Limit			
Resource	380,266,000	215,958,000	164,308,000
Capital	81,400,000	7,498,000	73,902,000
Annually Managed Expenditure			
Resource	16,995,000	4,249,000	12,746,000
Capital	-	-	-
Non-Budget Expenditure	-	-	-
Net Cash Requirement	462,066,000	225,272,000	236,794,000

PART II: SUBHEAD DETAIL

												£'000
2026-27 Plans											2025-26 Plans	
	Resources							Capital			Resources	Capital
	Administration			Programme			Total	Gross	Income	Net	Net	Net
	Gross	Income	Net	Gross	Income	Net	Net					
	1	2	3	4	5	6	7	8	9	10	11	12
Departmental Expenditure Limit (DEL)												
Voted expenditure												
A Administration	460,266	-80,000	380,266	-	-	-	380,266	81,400	-	81,400	346,385	89,300
Total voted DEL	460,266	-80,000	380,266	-	-	-	380,266	81,400	-	81,400	346,385	89,300
Total DEL	460,266	-80,000	380,266	-	-	-	380,266	81,400	-	81,400	346,385	89,300
Annually Managed Expenditure (AME)												
Voted expenditure												
B Administration	-	-	-	16,995	-	16,995	16,995	-	-	-	11,353	-
Total voted AME	-	-	-	16,995	-	16,995	16,995	-	-	-	11,353	-
Total AME	-	-	-	16,995	-	16,995	16,995	-	-	-	11,353	-
Voted expenditure	460,266	-80,000	380,266	16,995	-	16,995	397,261	81,400	-	81,400	357,738	89,300
Non-voted expenditure	-	-	-	-	-	-	-	-	-	-	-	-
Total for Estimate	460,266	-80,000	380,266	16,995	-	16,995	397,261	81,400	-	81,400	357,738	89,300

PART II: RESOURCE TO CASH RECONCILIATION

£'000

	2026-27 Plans	2025-26 Plans	2024-25 Outturn
Net Resource Requirement	397,261	357,738	284,730
Net Capital Requirement	81,400	89,300	42,126
Accruals to cash adjustments	-16,595	-10,933	-36,183
<i>Of which:</i>			
<i>Adjustment for ALBs:</i>			
Remove voted resource and capital	-	-	-
Add cash grant-in-aid	-	-	-
<i>Adjustments to remove non-cash items:</i>			
Depreciation	-16,995	-10,653	-1,287
New provisions and adjustments to previous provisions	-	-700	-
Departmental Unallocated Provision	-	-	-
Supported capital expenditure (revenue)	-	-	-
Prior Period Adjustments	-	-	-
Other non-cash items	-600	-580	-579
<i>Adjustments to reflect movements in working balances:</i>			
Increase (+) / Decrease (-) in stock	-	-	-
Increase (+) / Decrease (-) in debtors	4,000	4,000	-766
Increase (-) / Decrease (+) in creditors	-3,000	-3,000	-33,551
Use of provisions	-	-	-
Removal of non-voted budget items	-	-	-
<i>Of which:</i>			
Consolidated Fund Standing Services	-	-	-
Other adjustments	-	-	-
Net Cash Requirement	462,066	436,105	290,673

PART III: NOTE A - STATEMENT OF COMPREHENSIVE NET EXPENDITURE & RECONCILIATION TABLE

	£'000		
	2026-27 Plans	2025-26 Plans	2024-25 Outturn
Gross Administration Costs	460,266	426,385	345,043
<i>Less:</i>			
Administration DEL Income	-80,000	-80,000	-61,600
Net Administration Costs	380,266	346,385	283,443
Gross Programme Costs	16,995	11,353	1,287
<i>Less:</i>			
Programme DEL Income	-	-	-
Programme AME Income	-	-	-
Non-budget income	-	-	-
Net Programme Costs	16,995	11,353	1,287
Total Net Operating Costs	397,261	357,738	284,730
<i>Of which:</i>			
Resource DEL	380,266	346,385	283,443
Capital DEL	-	-	-
Resource AME	16,995	11,353	1,287
Capital AME	-	-	-
Non-budget	-	-	-
<i>Adjustments to include:</i>			
Departmental Unallocated Provision (resource)	-	-	-
Consolidated Fund Extra Receipts in the budget but not in the SoCNE	-	-	-
<i>Adjustments to remove:</i>			
Capital in the SoCNE	-	-	-
Grants to devolved administrations	-	-	-
Non-Budget Consolidated Fund Extra Receipts in the SoCNE	-	-	-
Other adjustments	-	-	-
Total Resource Budget	397,261	357,738	284,730
<i>Of which:</i>			
Resource DEL	380,266	346,385	283,443
Resource AME	16,995	11,353	1,287
<i>Adjustments to include:</i>			
Grants to devolved administrations	-	-	-
Prior period adjustments	-	-	-
<i>Adjustments to remove:</i>			
Consolidated Fund Extra Receipts in the resource budget	-	-	-
Other adjustments	-	-	-
Total Resource (Estimate)	397,261	357,738	284,730

PART III: NOTE B - ANALYSIS OF DEPARTMENTAL INCOME

	£'000		
	2026-27 Plans	2025-26 Plans	2024-25 Outturn
Voted Resource DEL			
Administration			
A Administration			
Sales of Goods and Services	-80,000	-80,000	-61,600
Total Sales of Goods and Services	-80,000	-80,000	-61,600
Total Administration	-80,000	-80,000	-61,600
Total Voted Resource DEL	-80,000	-80,000	-61,600
Total Voted Resource Income	-80,000	-80,000	-61,600

PART III: NOTE C - ANALYSIS OF CONSOLIDATED FUND EXTRA RECEIPTS

No CFER income or receipts are expected in 2026-27 or 2025-26. No CFER income or receipts were received in 2024-25.

PART III: NOTE D - EXPLANATION OF ACCOUNTING OFFICER RESPONSIBILITIES

The Accounting Officer prepares resource accounts for each financial year. See Section 2, Part III - Other statements and notes for further details of Accounting Officer responsibilities.

Accounting Officer: Sir Jim Harra

PART III: NOTE K - CONTINGENT LIABILITIES

Nature of liability	£'000
The Department is bearing a risk of a contingent liability for fraud losses.	1,600,000
The Department is bearing a risk of a contingent liability for operational losses.	460,000