

MINUTES

R&R Programme Board Sub Board

Meeting date	23 February 2026
Meeting location	Committee Room 4, Palace of Westminster
Meeting time	14:00-16:00

Attendees

Programme Board Sub Board	Officials
Lord Vaux of Harrowden (Chair)	Michael Berry (Lords)
Dr Michele Dix	James Court-Martin (Lords)
Paul Duffree	Catherine Hallett (R&R Client Team)
Marie Goldman MP	Andy Helliwell (Lords)
Steve Hails	Elizabeth Hunt (R&R Client Team)
Sir Jonathan Stephens	Russ MacMillan (Delivery Authority)
Sir Mark Tami MP	Lauren Marchant (R&R Client Team)
	Robert Razzell (Delivery Authority)
	Vicky Rock (Commons)
	Charlotte Simmonds (R&R Client Team)
	Jenni Singleton (R&R Client Team)
	Matt White (Delivery Authority)

1. Welcome

Lord Vaux welcomed everyone to the meeting of the Sub Board.

The Sub Board agreed to the publication of the minutes of the meeting on 22 January 2026.

The Sub Board were updated on communications and engagement activity following the publication of the costed proposals.

2. House of Lords temporary accommodation and legacy use

The Sub Board discussed the proposed approach to presenting potential long term 'legacy' uses for the preferred location of the House of Lords temporary accommodation in the associated Business Justification Case.

The Sub Board discussed the complexities involved in seeking extensions where temporary planning permission has been granted.

The Sub Board discussed the potential merits of seeking a temporary change of use consent aligned to the full duration of any decant of the Lord's Chamber from the Palace of Westminster.

The Sub Board requested further details on planning consultations undertaken with Westminster City Council to date, and information on planning timelines for the temporary accommodation.

ACTION	The Sub Board noted the proposed approach to presenting potential long term 'legacy' uses of the preferred location of the House of Lords temporary accommodation in the associated Business Justification Case.
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3. R&R Client Teams response to the Independent Advice and Assurance Panel recommendations

The Sub Board were briefed on the Client Team's response to the IAAP report.

The Sub Board noted that the package of Phase 1 works remained under development, and that detailed proposals would be scrutinised by the Sub Board and the Programme Board in due course.

The Sub Board requested that, where target dates have changed, responses clearly indicate whether the items remain on track against revised plans.

ACTION	The Sub Board noted the draft Programme Board paper.
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4. Programme Board advice to Client Board: Future Governance arrangements

The Sub Board discussed future plans for Programme Governance, following the costed proposals debates. The Sub Board discussed how programme governance could reflect the broader alliance required between the Client Team, the Delivery Authority, Strategic Estates, and other delivery components.

The Sub Board noted that the Commons Building and Infrastructure Portfolio was a critical interdependency for the R&R Programme.

The Sub Board agreed that effective delivery will require a clearly defined scope, cost and schedule for Phase 1 Works and clear delegation of authority.

The Sub Board requested a comparison with Buckingham Palace governance.

ACTION	The Sub Board noted the draft Programme Board paper.
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5. Any other business and date of next meeting

The next meeting of the Sub Board will be on 18 March 2026.