

Meeting date	18 November 2025
Meeting location	Committee Room 4, Palace of Westminster
Meeting time	13:00–16:00

1. Welcome and standing items

- 1.1. Chair's welcome
- 1.2. Meeting apologies
- 1.3. Agreement of minutes of 16 October

2. Update from the Client Board

3. Update from Managing Director of the Client Team

4. R&R Independent advice and assurance review

5. Phase 1 Works Update: Initial package of works

6. Costed Proposals Publication: Plans for supporting engagement and communications

7. Opportunities for the R&R Programme

8. Jul-Sept Quarterly Report

9. Papers to note

10. Any other business and date of next meeting

1. Any other business
2. Date of next meeting: 16 December 2025

11. Private time (if required)