

MINUTES

R&R Programme Board Sub Board

Meeting date	12 November 2025
Meeting location	Large Ministerial Conference Room, Palace of Westminster
Meeting time	14:00-16:00

Attendees

Programme Board Sub Board	Officials
Lord Vaux of Harrowden (Chair)	Fehintola Akinlose (Lords)
Dr Michele Dix	Andy Helliwell (Lords)
Marie Goldman MP	Elizabeth Hunt (R&R Client Team)
Sir Jonathan Stephens	Russ MacMillan (Delivery Authority)
Sir Mark Tami MP	Lauren Marchant (R&R Client Team)
	Robert Razzell (Delivery Authority)
	Vicky Rock (Commons)
	Charlotte Simmonds (R&R Client Team)
	Jenni Singleton (R&R Client Team)
	Bev Weston (Commons)
	Matt White (Delivery Authority)
	James Young (R&R Client Team)

1. Welcome

Lord Vaux welcomed everyone to the meeting of the Sub Board.

Apologies were received from Paul Duffree and Steve Hails.

The Sub Board agreed to the publication of the minutes of the meeting on 15 October 2025.

2. R&R Independent advice and assurance review

The Sub Board was briefed on the recommendations of the Independent Advice and Assurance Panel and the Independent Commercial Assurance Panel.

The Sub Board discussed the Commercial Assurance Panel's recommendations relating to the Strategic Partner Strategy and alliance model.

The Sub Board discussed the Delivery Authority's response to the Commercial Assurance Panel's recommendations.

The Sub Board requested that the Delivery Authority's response to the Commercial Assurance Panel, along with the strategy reviewed by the panel, be circulated to the Sub-Programme Board in December.

The Sub Board agreed on the importance of drawing on lessons learned from other major programmes.

*The R&R Sub Board **considered** the independent and assurance panel review of key actions and the recommendations in the independent commercial assurance review.*

3. Phase One Works Update: Initial Package of works

The Sub Board was briefed on timelines for Phase 1 Works.

The Sub Board considered the breakdown of costs for Phase 1 Works.

The Sub Board considered producing a summary for Members to outline the timelines and implications of Phase 1 Works.

The Sub Board agreed that, to maintain consistency with previously published figures, the costs of 'other parliamentary projects' should be presented including inflation when published in the costed proposals.

*The R&R Sub Board **noted** the draft Programme Board paper.*

4. Opportunities for the R&R Programme

The Sub Board considered future opportunities to reduce R&R programme costs.

The Sub Board agreed on the importance of ongoing review of potential opportunities to reduce R&R programme costs, including assessment of whether alternative approaches could achieve the same outcomes at a lower cost.

The Sub Board agreed that opportunities should be further pursued after the decision on the costed proposals.

*The R&R Sub Board **noted** the draft Programme Board paper.*

5. Delivery Authority 2025/26 Quarter 2 Financial Forecast

The Sub Board were briefed on the Delivery Authority Quarter 2 Financial Forecast.

*The R&R Sub Board **noted** the Delivery Authority's Q2 Financial Position.*

6. Any other business and date of next meeting

The next meeting of the Sub Board will be on 10 December 2025.