



Business and Trade Committee

House of Commons, London SW1A 0AA

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Girish Wagh
Executive Director
Tata Motors

[by e-mail]

17 September 2025

Dear Girish

I write to request clarification from you about the steps that you will be taking to protect Jaguar Land Rover and its wider supply chain.

You will no doubt be aware of reports, including those in the Financial Times, which refer to estimates of up to £3.5 billion in potential revenue loss arising from operational disruption to Jaguar Land Rover's activities.¹ Alongside direct costs, this situation also imposes costs to key suppliers across the firm's supply chain, which must be considered and effectively addressed to prevent lasting damage to Jaguar Land Rover and the UK's wider automotive industrial base.

I note that Tata companies reported aggregate revenue of over \$180 billion for the financial year 2024–25, alongside a total market capitalisation of \$328 billion across the group as of 31 March 2025.² This reflects considerable financial resources across the group as a whole, which could be used to support Jaguar Land Rover and its wider supply chain during this period of disruption. I therefore ask:

1. What assessment has been made of the extent of operational costs and disruption to the Jaguar Land Rover supply chain?
2. What support will Tata Motors or its wider group provide to mitigate the financial and operational distress currently affecting key elements of Jaguar Land Rover's upstream and downstream supply chain?

A response to this letter is expected as soon as possible, and no later than Tuesday 23 September.

Kind regards

Chair of the Business and Trade Committee

¹ <https://www.ft.com/content/c67be2f2-4dcf-4656-888c-8711789cd9ae>

² <https://www.tata.com/business/overview>