



Department for Transport

From the Permanent Secretary

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07 May 2024

Dame Meg Hillier MP
Chair
Public Accounts Committee

[Sent via email]

Dear Dame Meg,

I am writing to update you on some organisation changes that have come into effect in the Department from April 1st. This was raised at the Public Accounts Committee session on April 29th. This letter also updates you on the Accounting Officer responsibilities between myself and Jo Shanmugalingam, Second Permanent Secretary. These changes, principally to Director General portfolios, have been made to reflect current transport priorities and challenges and to encourage closer integration across our work.

Organisational Changes

We are creating a new integrated Rail Infrastructure and Services Delivery Group (RISDG) bringing together most of Passenger Services and Rail Infrastructure Group, focussed on the day-to-day operational performance of the railway. This is part of paving the way to an integrated rail body. This will be led Alex Hynes, who is joining us on secondment from Network Rail, succeeding Anit Chandarana who is returning to Network Rail as planned.

Work on rail strategy and policy and on wider public transport including buses and devolution, will come together in a new Public Transport and Local Group (PTLG), led by Conrad Bailey. This will enable Conrad and his director team to build a group with a stronger focus on integrated transport and place.

Work on roads, motoring, and road freight including the decarbonisation of all road transport and active travel will be brought together in a new Road Transport Group (RTG) led by Emma Ward. This will enable a stronger focus on Electric Vehicle (EV) infrastructure roll-out and create more bandwidth to think about the strategic challenges for road transport and our motoring agencies including new technology. Emma will continue to be lead DG on Network North (NN) coordination.

We are bringing together High-Speed Rail Group with Northern Powerhouse Rail (NPR) to become Major Rail Projects Group (MRPG) under Alan Over. This will allow the dependencies between HS2 and NPR to be managed and the lessons from HS2 to be fully embedded in work on NPR.

In Decarbonisation, Technology and Strategy Group (DTS) led by Second Permanent Secretary Jo Shanmugalingam, we are creating a new Environmental Strategy team.

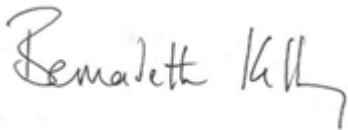
The Aviation, Maritime and Security Group (AMS) led by Rannia Leontaridi, and the Corporate Delivery Group led by Nick Joyce will remain unchanged.

Accounting Officer Responsibilities

I will remain the accounting officer responsible for the Corporate Delivery Group, Rail Infrastructure and Services Delivery Group, the Major Rail Projects Group, and the Public Transport and Local Group. I will also retain responsibility for Roads & Projects Infrastructure Delivery and Roads Strategy within the Roads Transport Group. Jo will retain responsibility for the Aviation, Maritime and Security Group, the reworked Decarbonisation, Technology and Transport Group, and will take on responsibility for Road Vehicle Decarbonisation, Future Transport Systems, Logistics and Borders, and Motoring and Freight.

I hope this is helpful. If you have any questions regarding these changes or would like to discuss them, please do contact my office who will help facilitate a time.

Yours sincerely,

A handwritten signature in cursive script that reads "Bernadette Kelly". The signature is written in dark ink on a white background.

Dame Bernadette Kelly DCB
Permanent Secretary