



House of Commons

Levelling Up, Housing and
Communities Committee

**Pre-appointment
hearing for the role
of Local Government
and Social Care
Ombudsman and Chair
of the Commission for
Local Administration in
England**

Eighth Report of Session 2022–23



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Eighth Report of Session 2022–23

*Report, together with formal minutes relating
to the report*

*Ordered by the House of Commons
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Levelling Up, Housing and Communities Committee

The Levelling Up, Housing and Communities Committee is appointed by the House of Commons to examine the expenditure, administration, and policy of the Department for Levelling Up, Housing and Communities.

Current membership

[Mr Clive Betts MP](#) (*Labour, Sheffield South East*) (Chair)

[Bob Blackman MP](#) (*Conservative, Harrow East*)

[Ian Byrne MP](#) (*Labour, Liverpool, West Derby*)

[Natalie Elphicke MP](#) (*Conservative, Dover*)

[Ben Everitt MP](#) (*Conservative, Milton Keynes North*)

[Kate Hollern MP](#) (*Labour, Blackburn*)

[Paul Holmes MP](#) (*Conservative, Eastleigh*)

[Andrew Lewer MP](#) (*Conservative, Northampton South*)

[Mary Robinson MP](#) (*Conservative, Cheadle*)

[Nadia Whittome MP](#) (*Labour, Nottingham East*)

[Mohammad Yasin MP](#) (*Labour, Bedford*)

Powers

The Committee is one of the departmental select committees, the powers of which are set out in House of Commons Standing Orders, principally in SO No 152. These are available on the internet via www.parliament.uk.

Publication

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Committee's reports are published on the Committee's website at www.parliament.uk/luhc and in print by Order of the House.

Committee staff

The current staff of the Committee are Wesley Arruda (Committee Operations Officer), Gary Calder (Media and Communications Manager), Previn Desai (Clerk), Jack Edwards (Committee Specialist), Jonathan Edwards (Second Clerk), Eleanor Ferguson (Committee Specialist), and Whitley Lane (Committee Operations Manager).

Contacts

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You can follow the Committee on X (formerly Twitter) using [@CommonsLUHC](https://twitter.com/CommonsLUHC)

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Summary

On 18 September 2023, we held a pre-appointment hearing with Amerdeep Somal, the Government's preferred candidate for the post of Local Government and Social Care Ombudsman and Chair of the Commission for Local Administration in England. On the basis of the evidence provided at this hearing, we have concluded that she is a suitable candidate for the post.

1 Appointment of the Local Government and Social Care Ombudsman and Chair of the Commission for Local Administration in England

1. On 10 January 2023, Lee Rowley MP, Parliamentary Under Secretary of State for Local Government and Building Safety at the Department for Levelling Up, Housing and Communities (DLUHC), informed us that he intended to open a recruitment campaign for the Government's preferred candidate for the next Local Government and Social Care Ombudsman (LGSCO) and Chair of the Commission for Local Administration in England (CLAE). We received further correspondence from Minister Rowley explaining delays to and providing updates on the Government's own recruitment process for the role of LGSCO and CLAE on 27 January 2023;¹ 16 March 2023;² and 27 June 2023.³ On 30 August 2023, Minister Rowley informed us that Amerdeep Somal was the Government's preferred candidate for this role.⁴

2. Lee Rowley MP asked us to hold a pre-appointment hearing with the preferred candidate. The hearing took place on 18 September 2023. A transcript of the session is available on our website. We have also published, as an Appendix to this report, the candidate's responses to a questionnaire we sent her in advance.

3. The questionnaire and the hearing addressed Amerdeep Somal's background and experience; her motivation for taking up the role; her understanding of the Ombudsman service and of local government; and the challenges she will face. In accordance with the guidelines for pre-appointment hearings agreed with the House of Commons Liaison Committee, we also questioned her on her personal independence and relevant financial interests.

4. We examined Amerdeep Somal's priorities for the role and her approach towards the challenges she may face during her term in office. We considered her past experience of working with Government and Parliament, as well as her aptitude to gain experience of the local government and social care sectors. We asked for her assessment of the LGSCO's finances, its reputation and its relationship with other arm's-length bodies.

5. Based on the pre-appointment hearing and of our consideration of the other information that Amerdeep Somal has provided, we are satisfied that Amerdeep Somal has the professional competence and personal independence required of the Local Government and Social Care Ombudsman and Chair of the Commission for Local Administration in England. **We are pleased to endorse Amerdeep Somal's appointment**

1 Letter from the Parliamentary Under Secretary of State for Local Government and Building Safety to the Chair, dated [27 January 2023](#)

2 Letter from the Parliamentary Under Secretary of State for Local Government and Building Safety to the Chair, dated [16 March 2023](#)

3 Letter from the Parliamentary Under Secretary of State for Local Government and Building Safety to the Chair, dated [27 June 2023](#)

4 Appendix 1

and wish her well for her term in office.

6. However, in endorsing Amerdeep Somal's appointment, we have written to Lee Rowley MP, Parliamentary Under Secretary of State for Local Government and Building Safety at the Department for Levelling Up, Housing and Communities, to seek further clarity about what steps are being taken to mitigate the possibility of Ms Somal's perceived conflict of interest.⁵

⁵ Letter from the Chair to the Parliamentary Under Secretary of State for Local Government and Building Safety, dated [28 September 2023](#)

2 Appendix 1: Correspondence from the Parliamentary Under Secretary of State for Local Government and Building Safety (30.08.23)

Dear Clive,

I am writing further to my letter of 27 June 2023 to update you on the recruitment campaign for the new Local Government and Social Care Ombudsman.

Appointment of Local Government and Social Care Ombudsman

Following an open competition conducted in line with the Governance Code for Public Appointments, I am pleased to inform you that the Secretary of State has selected Amerdeep Somal as the preferred candidate for this role. I am grateful for the support and advice your Clerks have provided to arrange a pre-appointment scrutiny hearing with Ms Somal on 18 September.

Interim arrangements

I committed to notify you of the interim arrangements I intend to put in place to ensure continuity until the appointment is made. I have recommended that His Majesty extends the term of the interim incumbent, Paul Najsarek, for an additional four months until 31 January 2024.

I look forward to receiving your report following the pre-appointment hearing. Please let me know if you would like any further information.

Yours ever,

LEE ROWLEY MP

3 Appendix 2: Amerdeep Somal's responses to questionnaire

Questionnaire

Each answer should not exceed 400 words.

1. What motivated you to apply for this role, and what specific experiences would you bring to it?

I am of the firm view that it is vital that local citizens have an effective right of redress where important local services do not meet the high standards the public rightly expect and deserve. I have 30 years of experience of roles where independence and evidence-based decision making has lay at the heart of what I have done. Through the Levelling Up and Regeneration Bill the Government is transferring more power and responsibility to local government. I would quickly bring credibility to the role as someone who is known for her fairness, independence and integrity. My entire career has involved exercising independent judgment in weighing up competing arguments and ensuring decisions are based on evidence so they can withstand scrutiny and open challenge. My track record of published work shows I am unafraid of making difficult and sometimes unpopular decisions, when I believe it is the right thing to do.

2. Please elaborate on your skills and experiences that will be relevant to the role. If appointed, are there specific areas within your new responsibilities where you will need to acquire new skills or knowledge?

I have 20 years of experience as a board member and I have chaired boards so have a solid understanding of governance issues. I have worked across several regulated sectors, health, data and marketing, education, policing, charities, and financial services. I have held national leadership roles. As the Complaints Commissioner for the Financial Regulators, (Bank of England, Financial Conduct Authority and Prudential Regulation Authority) I am the independent person appointed by the three regulators with Treasury approval to investigate them and am used to dealing with complex cases, confidential and sensitive material. My investigation reports are widely reported in the media. My investigations and decisions are published and my annual report on my findings in which I make recommendations for improving the Complaints Scheme and its systems and processes and learning published and lay before Parliament.

I have extensive experience of internal and external audit and have experienced first-hand the value of internal audit as a driver of positive organisational improvement. I am experienced at risk management and monitoring at a strategic level from my board roles.

I have extensive stakeholder experience at the highest level and have appeared before Select Committees and am effective at listening to different views, persuasion and influencing across diverse stakeholders and importantly the public.

I have not worked directly in local government or adult social care, although I have had dealings with both as a stakeholder and in a personal capacity as a citizen. I would wish to learn more about the landscape both operate in and the culture of the organisations to better understand the challenges and how best to embed learning and recommendations

for best effect.

3. How were you recruited? Were you encouraged to apply, and if so, by whom?

Through open competition having seen the post on the public appointment's website.

4. Do you currently or potentially have any business, financial or other nonpecuniary interests or commitments, that might give rise to a conflict of interest, or perception of conflict of interest, if you are appointed? If so, how do you intend to mitigate them if you are appointed?

I am currently on the board of Parliamentary Health Service Ombudsman (PHSO) and would need to step down to join PHSO as an ex officio member in my role as LGSCO Ombudsman. The PHSO Ombudsman is an ex officio member of the LGSCO board.

5. If appointed, what professional or voluntary work commitments will you continue to undertake, or do you intend to take on, alongside your new role? How will you ensure these do not impinge on your new role?

I intend to take on Chair of the Law Society from January 2024, which are 6 board meetings a year and reading/preparatory work. I intend to retain my judicial appointment, although I will not be sitting other than on an infrequent basis to maintain my continuous professional development.

6. Have you ever held any post or undertaken any activity that might cast doubt on your political impartiality? If so, how will you demonstrate your political impartiality in the role, if appointed?

No.

7. Do you intend to serve your full term in office?

Yes.

8. If appointed, what will be your main priorities on taking up the role, both in the short and long term?

My main priority will be to get the basics rights with a focus on further improvement, efficiency and making the association even more responsive to those who engage it. To tackle timeliness in investigations and making sure people get an outcome to their complaint as quickly as possible. Often people have suffered enough before they come to the Ombudsman and the process to complain and the time taken should be smooth and quick so they do not suffer further. We need to let people know quickly and early on if we cannot or have decided not investigate their complaint and why. We need to place casework onto a more sustainable footing and target resources to do the maximum we can for the people that most need us. To place focus on issues that have a wider public interest, such as those extending beyond the individual complaining, or those, which have caused significant long-term impact. To take on those issues that really matter, including local issues that have wider significance and become national or the potential to do so.

As Ombudsman, I will play a crucial role in the overarching framework for accountability redress. My investigations will help remedy injustice suffered by members of the public and will help improve local outcomes for communities across the country. I will prioritise making sure I “put things right when they have gone wrong” for ordinary citizens.

Longer term I want to ensure recommendations for organisational and systemic lead to an organisation that staff continue to feel proud and valued to be a part of. The whole point of getting casework onto a sustainable footing is that we don’t simply focus on reducing waiting times in the short term but at the cost of equally important work to share the learning from our investigations. We need to share our wider learning, some of it in very quick time. The impact of what we do is vital. We need to measure how much of what we say needs to be done, actually gets done, how quickly and the real difference it has made.

9. What criteria should the Committee use to judge the Ombudsman’s performance over the term of your office, if appointed? Please explain why.

The service should be accessible and easy to find and use so it truly serves local citizens and they can exercise their rights for redress, especially important for the most vulnerable.

We would measure customer satisfaction. What do the people who use the service, think about us?

We need to ensure decisions are quality assured and defensible, answer the complaint brought and we have achieved a high rate of compliance with recommendations made and remedies achieved.

We would use learning from complaints to help local services improve and we use our voice and influence to strengthen the voice of communities to speak up about local concerns.

We are transparent in how we operate and accountable to the public and use our resources efficiently with greater demand on our services and finite resources.

There is the increased demand for our service and the increasing complexity of investigations.

10. How will you protect and enhance your personal independence, and the institutional independence of the Local Government and Social Care Ombudsman, from the Government and Ministers?

The primary legislation enshrines in law that LGSCO is established as a body corporate, to independently deliver a statutory function and ensure this is fulfilled in an efficient and effective manner, including the use of public money. All matters related to the conduct of investigations, the exercise of statutory discretion, the determination of the outcome of complaints, the recommendation of remedies, and the publication of casework outcomes, reports and advice are determined by the LGSCO, and the exercise of these quasi-judicial functions is independent of Government and Local Government.

The Department for Levelling Up, Housing and Communities (DLUHC) is our governmental sponsoring and main funding department. LGSCO works with the sponsor department. The relationship works to underline the independence in the working relationship as specified in a Framework Document, published on the website. This sets out the arrangements for the governance of the Commission and the respective

responsibilities of the Chair, the Accounting Officer, the Secretary of State for Levelling Up, Homes & Communities, and officials in that Department. The Framework Document also recognises the personal authority of the Ombudsman, in relation to complaints and investigations, and makes it clear that no restrictions are imposed on the independent exercise of the Ombudsman's statutory functions. The document also informs the nature of the arms-length relationship, emphasising the independence of the LGSCO scheme but also ensuring governance arrangements are appropriate.

Meetings to discuss LGSCO's policy proposals to improve services to the public and enhance accountability and transparency within local government and to share intelligence and trends relating to bodies within the Ombudsman's jurisdiction must be done to foster a collaborative, partnership.

The decisions are published for transparency and scrutiny. The annual report is published, thematic reviews and appearances before select committee provide rigorous scrutiny in public.

11. How do you assess the public profile and reputation of the Local Government and Social Care Ombudsman?

Assessing the tone and content of media and social media coverage and feedback from stakeholders across a wide range of forums and sectors. Undertaking internal reviews of the quality of our decision statements to ensure we meet our standard for being reasonable.

Meeting targets for customer satisfaction with the quality of our decision statements and the extent to which the outcome directly addressed their concerns. Evaluating what our staff think and feel about us as a place of work and employer.

Achieving a high rate of compliance with our recommendations.

In stakeholder liaison and policy work, the Ombudsman appeared at select committees to give evidence and I would use my voice to strengthen the voice of communities in speaking up about local concerns.

12. What risks do you think the Local Government and Social Care Ombudsman will face over your term in office, if appointed? How do you intend to manage them?

The challenges faced in meeting statutory functions due to reduced budget over recent years coupled with increased demand for the service and higher operating costs. Absorbing the additional pressures under a very lean business model, already offering significant value to the public purse.

Ensuring the Executive Team leads our approach to strategic risks, which may affect our ability to meet our objectives, overseen by the Commission and Audit and Risk Assurance Committee.

Reducing the backlog of cases – effective, streamlined, early diagnostic triage and case management and supervision with targeting of resources for maximum effect.

13. How do you assess the role of the Local Government and Social Care Ombudsman in working alongside other arms' length bodies?

The LGSCO Ombudsman works together with PHSO when this will provide a more effective service on complaints. The law allows the two bodies to share information on individual cases and issue joint decisions. In practice the joint working group will handle investigations containing elements of both ombudsmen's jurisdictions - typically health and social care issues.

Similar working relationships and powers to conduct joint investigations exist with the Housing Ombudsman Service where some complaints will fall within the jurisdiction of both Ombudsmen. The need to work together under a memorandum of understanding, to agree a common approach to the definition of jurisdictional boundaries, early handling and signposting of complaints and other forms of joint working is key. Similarly with The Care Quality Commission (CQC), Office for Standards in Education, Children's Services and Skills (Ofsted), who cannot investigate complaints themselves, we work with them to ensure they know when to refer complaints to LGSCO. We work with them and others through MOU, protocols and frameworks to have clear understanding of how we work together and how we share information. These are to name but a few at arms lengths bodies I will further important relationships with, building on the excellent work done by my predecessors and the staff at LGSCO.

In our collaborative working with other bodies, we can amplify the impact of all our work in this space.

4 Appendix 3: Amerdeep Somal's CV

Profile

Complaints Commissioner and CEO to the Financial Regulators, a senior executive in the public sector with Chair and NED experience, a deep knowledge of data, financial services, healthcare, regulation, law, government, communities and customer experience. Recognised for independence and reputation as a confident, fair, values driven leader. Proven track record of leadership/management, business performance, strategy development and implementation underpinned by corporate governance expertise gained within board roles. Experienced audit and risk, remuneration, workforce member and chair.

Relevant experience

- **NED/Chair experience** – Extensive chairing experience involving complex stakeholder management. The current role as Complaints Commissioner to Financial Regulators and Chief Commissioner at Data and Marketing Commission (DMC) oversee bodies with diverse multinational and cross-jurisdictional challenges, so highly skilled at managing multiple stakeholders with differing challenges and priorities. Recognised as an independent thinker, who is comfortable to challenge, in an appropriate manner. Member of Board Risk and Board Audit Committees, Chair remuneration Committees, championing ESG.
- **Functional expertise** – Legal, Regulatory, Audit and Risk; Remuneration; Data & Marketing and Customer experience.
- **Financial acumen** as budget holder and accounting officer in various roles and as finance Committee member oversight of budget, revenue, capital, accountability and responsibility.
- **Corporate governance/regulatory understanding** – Commissioning and leading Board governance reviews, which have been implemented and shared with regulators including National Audit Office and Charity Commission. Implemented stronger board governance and practices, reviewing performance and process, used Large Charity Code to identify gaps in governance and put in place action plans to rectify. External board evaluation completed in 2020, rated as 'strong'.
- **Strategic planning** – expertise in both strategic development and implementation; Radically reformed Data and Marketing Association (DMA) enforcement policy: secured Board-level support for new powers from the ICO and for case efficiency completion times reduced from 12 weeks to 4 weeks and customer satisfaction (business and consumer) improved from 53% to 85% in a 10 month period.
- **Transformation** – Led and directed implementation of a digital transformation - customer focused projects were delivered on time, on budget, at reduced cost.

Non-Executive Director/Board experience

Current: Non-Executive Chair and Chief Commissioner – Data & Marketing Commission (DMC) (2020 - present)

As Chair lead the board of industry and lay Commissioners in reaching sound case decisions. Setting the strategy and procedures for the DMC. Quickly negotiating towards achieving Independent Monitoring Body designation from ICO. Quality assurance of the regulators' processes and governance, the development of best regulatory practice guidance, detailed work on reports investigating regulatory failure. **Key achievements:** leading appointment of new Commission and overhaul of arrangements for securing Board effectiveness; deepening scrutiny of the DMC quality assurance roles.

Current: NED Parliamentary Health Service Ombudsman (PHSO) August 2021 – present)

Setting strategic direction of the Board, member of the audit committee and Chair of remuneration committee.

Previous: Trustee Refuge (2019 -2020) Multi award winning charity. Responsible for oversight of services across the four nations and budget. Ensured good governance; agreed policy, strategy and plans; stewarded finance and resources for financial, legal and regulatory compliance and best value; provided support and challenge to manage performance, risk to achieve goals.

Board member and Trustee - General Medical Council (2017 – 2020) Setting strategic direction and standards of education, training, and fitness to practice investigations, oversight of a revised Code of professional conduct. Member of remuneration, audit committee and Public and Patient Consultation Panel. Appointed pension scheme trustee of scheme with and played a critical role in plugging deficit.

Board Member - Nottingham Trent University (2015–2019) Member of the governing body, member of audit and finance committees. **Key achievements:** Drove the EDI strategy and improving staff and student satisfaction. Saw university consistently climb up rankings.

Senior Independent Appointments Assessor Commissioner for Public Appointments (2012 – 2017) Independent Chair of recruitment panels for Ministerial appointments – ensuring compliance with Code of Practice, advising and meeting special advisors and Ministers. Liaising with senior civil servants and Ministers, drafting the report making assessments and recommendations. Delivered numerous significant high profile appointments across government bodies.

Audit Committee Joseph Rowntree Foundation and Housing Trust (2012–2015) – charity unlocking UK from poverty.

Executive experience

2020 - present Complaints Commissioner and Chief Executive Officer to the Financial Regulators

Appointed by HM Treasury and the regulators as independent Complaints Commissioner. Role includes considering complaints against the Financial Conduct Authority, the Prudential Regulation Authority, and Bank of England, publishing reports, and reporting to Parliament on the functioning of the system.

Key achievements: expansion of quality assurance role to increase challenge to regulators, introduction of complaint handling standards, office modernisation and cost reduction. Transformed the remedies function including ex gratia compensation and remedial action. Tackled a wide range of conduct and cultural issues. Devised policy, strategy and enhanced my offices independence from the financial regulators to deliver the legislative changes to respect that independence.

2006 – date Judge Immigration and Asylum Chamber/Social Entitlement Chamber/ Special Educational Needs & Disability

Judicial Training Committee setting training strategy and oversee effective implementation, inspection and monitoring.

2013 – 2020 The Independent Assessor to the Financial Ombudsman Service

Final arbiter of complaints from consumers and financial businesses about the level of service the FOS provide, directing remedies from apologies to financial awards and process recommendations to the Executive. Key achievements: shifting focus of regulation from membership orientation to public interest orientation; refreshed strategy for greater independence and accessibility to make it more consumer friendly.

2003 – 2013 Operational Commissioner and Board Member Independent Police Complaints Commission

Founding operational Commissioner and a member of the board. Role included setting strategic direction, oversight responsibility of investigations of serious complaints, improving public confidence in policing, accessibility and transparency. Member of the Police Advisory Board for the UK overseeing largest overhaul of police discipline and conduct system in 30 years representing the public confidence perspective. Led on multiagency Learning Lessons work nationally; Stakeholder, communities and national media work in high profile cases. Spoke to different audiences including bereaved families, pressure groups, and community policing consultative groups. Presented at Parliamentary Groups and met with Home Secretaries and sought cross party support. Key achievement influencing change in law, policy and procedure in domestic violence and reducing deaths in custody.

1993 -2003 Culminating in Acting Chief Crown Prosecutor Crown Prosecution Service

Responsible for budget. Led workforce transformation. As national lead on domestic violence policy worked closely with Director of Public Prosecutions, Solicitor General and high level stakeholder and media work across all forms.

Interests

Philanthropy (Founding member Women in Philanthropy, Leicester, Leicestershire & Rutland) and Founder Somal Family Memorial Scholarship (Nottingham Trent University), travel, theatre, art, cooking, food, wine, music, tennis.

Ambassadorial activities, achievements and awards

2020 – 100 Women to Watch – The Cranfield Female FTSE Board Report 2020;

2014 – Alumna of the Year Nottingham Trent University – public and consumer confidence work for role as the Independent Assessor of FOS;

2013 – award from the UK Asian Business Association for promoting business and consumer confidence in business in the community;

2012 – Honorary Doctor of Laws University of Roehampton for longstanding achievement in law, social justice and equality for women;

2011 – Awarded Asian Woman of Achievement 2011 by Lloyds Corporate Markets Banking Group;

Academic/professional qualifications

1985 to 1989 - Nottingham Trent Bachelor of Laws and Solicitors Final Examination.

2005 – Regents College – Accredited mediator.

Formal minutes

Monday 18 September 2023

Members present:

Mr Clive Betts, in the Chair

Ian Byrne

Mrs Natalie Elphicke

Ben Everitt

Kate Hollern

Andrew Lewer

Mary Robinson

Nadia Whittome

Draft report (*Appointment of the Local Government and Social Care Ombudsman and Chair of the Commission for Local Administration in England*) proposed by the Chair, brought up and read.

Ordered, That the report be read a second time, paragraph by paragraph.

Paragraphs 1 to 6 read and agreed to.

Summary agreed to.

Three papers were appended to the Report as Appendices 1 to 3.

Resolved, That the Report be the Eighth Report of the Committee to the House.

Ordered, That the Chair make the Report to the House.

Ordered, That embargoed copies of the Report be made available, in accordance with the provisions of Standing Order No. 134.

[Adjourned until Monday 23 October at 3.30pm]

Witnesses

The following witnesses gave evidence. Transcripts can be viewed on the [inquiry publications page](#) of the Committee's website.

Monday 18 September 2023

Amerdeep Somal, Government's preferred candidate, Local Government and Social Care Ombudsman and Chair of the Commission for Local Administration in England

[Q1-79](#)

List of Reports from the Committee during the current Parliament

All publications from the Committee are available on the [publications page](#) of the Committee's website.

Session 2022–23

Number	Title	Reference
1st	The regulation of social housing	HC 18
2nd	Long-term funding of adult social care	HC 19
3rd	Exempt Accommodation	HC 21
4th	Draft Strategy and Policy Statement for the Electoral Commission	HC 672
5th	Reforming the Private Rented Sector	HC 624
6th	Funding for Levelling-Up	HC 744
7th	Reforms to national planning policy	HC 1122

Session 2021–22

Number	Title	Reference
1st	The future of the planning system in England	HC 38
2nd	Local authority financial sustainability and the section 114 regime	HC 33
3rd	Permitted Development Rights	HC 32
4th	Progress on devolution in England	HC 36
5th	Local government and the path to net zero	HC 34
6th	Supporting our high streets after COVID-19	HC 37
7th	Building Safety: Remediation and Funding	HC 1063
8th	Appointment of the Chair of the Regulator of Social Housing	HC 1207

Session 2019–21

Number	Title	Reference
1st	Protecting rough sleepers and renters: Interim Report	HC 309
2nd	Cladding: progress of remediation	HC 172
3rd	Building more social housing	HC 173
4th	Appointment of the Chair of Homes England	HC 821
5th	Pre-legislative scrutiny of the Building Safety Bill	HC 466
6th	Protecting the homeless and the private rented sector: MHCLG's response to Covid-19	HC 1329

Number	Title	Reference
7th	Cladding Remediation—Follow-up	HC 1249